## Boston About Results Mayor's Quarterly Performance Report

# BOSTON ABOUT RESULTS PERFORMANCE MANAGEMENT SYSTEM

### **Boston Police Department**

Quarter 2, Fiscal Year 2011 October 1, 2010 – December 31, 2010

#### **Departmental Mission:**

The mission of the Police Department is Neighborhood Policing. The Department dedicates itself to work in partnership with the community to fight crime, reduce fear, and improve the quality of life in Boston's neighborhoods.

#### **By The Numbers**

6.2%

Decrease in Part 1

Crimes (Total)

compared to the

YTD Result for

FY10 Q2

2.4%
Decrease in Part 1
Crimes (Property)
compared to the
YTD Result for
FY10 Q2

18.7%
Decrease in Part 1
Crimes (Violent)
compared to the
YTD Result for
FY10 Q2

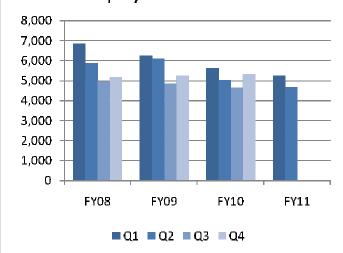
#### **Key Performance Indicators**

| ,  | FY08       | FY09       | FY10       | FY11<br>Dec |            |        |
|--|------------|------------|------------|-------------|------------|--------|
|  | Jun        | Jun        | Jun        |             |            |        |
|  | YTD Result | YTD Result | YTD Result | YTD Result  | YTD Target | Status |
| Homicides(All Districts)                                     | 63         | 59         | 54         | 42          | 24         |        |
| Shootings (All Districts)                                    | 296        | 325        | 215        | 157         | 103        |        |
| Shootings - Fatal(All Districts)                             | 48         | 47         | 39         | 39          | 15         |        |
| Shootings - Non Fatal(All Districts)                         | 248        | 280        | 176        | 118         | 87         |        |
| Part 1 Crime Clearance Rate                                  | 19.5       | 17.8       | 18.8       | 13.8        | 18.0       |        |
| Part 1 Crimes - Total  | 29,352     | 29,023     | 26,707     | 12,637      | 13,837     |        |
| Part 1 Crimes - Property(All Districts)                      | 22,831     | 22,436     | 20,613     | 9,929       | 10,653     | Ĉ.     |
| Part 1 Crimes - Violent(All Districts)                       | 6,521      | 6,587      | 6,094      | 2,708       | 3,186      |        |
| Priority 1 Response time - Receipt to Arrival(All Districts) | 7.24       | 7.00       | 7.17       | 7.33        | 7.00       |        |

#### **Recent Performance Highlights**

- Overall, Part 1 crime has decreased by 6.2% in the second quarter of FY11 compared to the same quarter in FY10. Violent crime is down 18.7% and property crime is down 2.4%. Total shootings are up by 56.8%. Nonfatal shootings increased by 32.3% and the number of fatal shootings this quarter was 17, compared to 6 during the same quarter last year. Homicides increased from 9 in the second quarter of FY10 to 20 in FY11.
- The BPD has continued to make a strong effort to control productive hours lost to employee absence in order to improve productivity and decrease overtime spending. The number of hours absent per employee this quarter has decreased 11.8% compared with the same quarter in FY10.

#### Part 1 Property Crimes – Total All Districts



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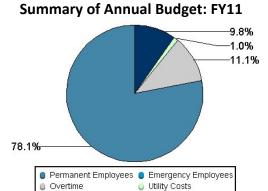


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#### **Budget Data**

|                           | FY08           | FY09           | FY09 FY10 FY11 |               | Change FY10 - FY11 | Pct Change FY10 - FY11 |  |
|---------------------------|----------------|----------------|----------------|---------------|--------------------|------------------------|--|
|                           | Actual Expense | Actual Expense | Appropriation  | Appropriation | Change FY10 - FY11 | Pct Change FY10 - FY11 |  |
| Total Permanent Employees | 206,238,974    | 220,433,621    | 211,896,021    | 211,516,355   | -379,666           | -0.18%                 |  |
| Total Emergency Employees | 0              | 0              | 0              | 0             | 0                  | 0.00%                  |  |
| Total Overtime            | 43,663,357     | 38,810,463     | 30,325,500     | 30,000,000    | -325,500           | -1.07%                 |  |
| Utilities                 | 2,510,391      | 2,476,954      | 2,672,384      | 2,710,751     | 38,367             | 1.44%                  |  |
| Other Non-Personnel       | 29,197,773     | 26,910,909     | 25,981,039     | 26,647,838    | 666,799            | 2.57%                  |  |
| Total Expense             | 281,610,495    | 288,631,946    | 270,874,944    | 270,874,944   | 0                  | 0.00%                  |  |

| Administrative Measures  |            |            |            |            |  |  |  |
|--|------------|------------|------------|------------|--|--|--|
|  | FY08       | FY09       | FY10       | FY11       |  |  |  |
|  | Jun        | Jun        | Jun        | Dec        |  |  |  |
|  | YTD Result | YTD Result | YTD Result | YTD Result |  |  |  |
| A.1 Police FTE- uniformed and civilian                           | 3,085      | 2,896      | 2,758      | 2,903.7    |  |  |  |
| A.1 Police Externally Funded FTE                                 | 42         | 19         | 81         | 28.7       |  |  |  |
| A.2 Police-% of Uniformed Workforce-people of color              | 35         | 34         | 35         | 35         |  |  |  |
| A.3 Police-% of uniformed workforce-women                        | 13         | 13         | 13         | 13         |  |  |  |
| A.4 Police-% of total person hours absent-uniformed and civilian | 2.9        | 3.1        | 3.4        | 3.3        |  |  |  |
| A.5 Police-Hours absent per employee-uniformed and civilian      | 54.0       | 57.5       | 62.7       | 31.2       |  |  |  |
| A.6 Police - Overtime Hours per FTE                              | 356.9      | 304.9      | 305.2      | 168.3      |  |  |  |



#### Recent Performance Highlights (Continued from Page 1)

- The BPD's Reporting Area (RA) Project has been meeting with great success. In all eleven of the City's Districts, officers spend at least one hour of their shifts walking the streets in an assigned RA, talking with residents and business owners and addressing their most pressing concerns. For example, officers in District C-11 have been visiting stores in their assigned areas, noting locations that could improve on their Crime/Robbery Prevention Techniques and handing out Commercial Robbery Tip Pamphlets to store owners/workers.
- Officers on the BPD's Safe Street Teams continue to have sustained, meaningful contact with business owners and families. Each of our Safe Street Team officers walk and ride mountain bikes in their assigned areas, providing police presence and speaking with citizens. Team members are on a first-name basis with residents and business owners, gathering information and working to improve quality of life in Boston's neighborhoods.

#### **Measure Notes**

Other Non-Personnel

- The BPD uses an ongoing Compstat process to measure the performance of its districts and their management in controlling crime in the 11 districts that comprise the City of Boston. Compstat ensures that key managers are using available resources in an efficient and effective manner and implementing effective problem solving in the community.
- Crime data reported for the current quarter is preliminary, as defined by the FBI's Uniform Crime Reporting Program. Previous reporting periods have been updated with certified data when available.
- Part 1 Crime Clearance Rate: Results for this measure are often reported with a lag due to certification. The BPD uses the FBI's definition of clearance, whereby some clearances that an agency records in a particular year may pertain to offenses that occurred in previous years. For more information see: http://www.fbi.gov/ucr/cius2008/offenses/cle arances/index.html

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#### **Measure Definitions**

Homicides (all districts): This measure represents the number of homicides in the City in all districts.

**Shootings—total (all districts):** This measure represents the total number of reported shootings, both fatal and non-fatal.

**Shootings—fatal (all districts):** This measure represents the number of fatal shootings citywide.

Shootings—non-fatal (all districts): This measure refers to shooting incidents where a victim was struck by

Part 1 crimes—total: This measure represents the total number of Part 1 crimes citywide.

**Part 1 crimes—property (all districts):** This measure represents the total number of crimes and attempted crimes for the following: burglary, larceny and motor vehicle theft.

**Part 1 crimes—violent (all districts):** This measure represents the total number of crimes and attempted crimes for the following: criminal homicide, forcible rape, robbery, and aggravated assault.

**Priority 1 response time—receipt to arrival (all districts):** This measure represents the median response time in minutes for the police to arrive at a Priority 1 call for service after receipt of the call.

FTE: This measure represents the number of full time equivalents in the department for each quarter.

**Externally Funded FTE:** This measure represents the number of full time equivalents in the department funded by outside sources for each quarter.

- **% of Workforce-people of color:** This measure represents the percentage of people in the department who are not categorized as white for each quarter.
- **% of Workforce-women:** This measure represents the percentage of people in the department who are women for each quarter.
- % of total person hours absent: This measure represents the percentage of total hours lost due to sick, AWOL, FMLA & tardy, among others. Hours lost due to vacation, personal time, and injury are not included. The year-to-date results are averages of the quarterly results in a given fiscal year.
- **Hours absent per employee:** This measure represents the total number of hours absent per employee. Hours absent includes such categories as Sick, FMLA, AWOL, & tardy, among others. It does not include lost time due to vacation, personal time, or injuries. The year-to-date results are averages of the quarterly results in a given fiscal year.
- **Overtime hours per FTE:** This measure is calculated by taking a department's cumulative total overtime hours for the fiscal year and dividing by the number of full-time equivalent (FTE) employees at the end of a given quarter.

#### The Boston About Results (BAR) Program

Mayor Menino believes that high quality city services are the building blocks for healthy neighborhoods and a successful city. For that reason, the City of Boston is continually developing new strategies that deliver improved services across all City departments at the same or lower cost. A key component of these efforts is Boston About Results (BAR), the City's performance management program.

BAR Performance Reports are management tools used by the Mayor and his senior staff to analyze performance, develop strategies, and track progress toward achieving performance service delivery goals on key performance measures. These reports are used in regular performance meetings with department heads and are also published online in order to increase accountability and transparency both within government and with citizens.

Please visit the Boston About Results website at www.cityofboston.gov/bar to learn more.

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